Shire Housing Association Limited

Report and Financial Statements

For the year ended 31st March 2012

Registered Housing Association No.HAL296

FSA Reference No. 2515R(S)

Scottish Charity No. SC038664

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Chairperson Vice Chair

## BOARD, EXECUTIVES AND ADVISERS YEAR ENDED 31st MARCH 2012

#### **BOARD**

TERENCE JOHNSTONE
JAN GILLIES
KATHY McSKIMMING
GRACE NICHOL
JOHN KANE
ISABELLA CRAWFORD
JOHN GRAHAM
LINDA McGREGOR
ROBERT LAURIE

STEPHEN CLOETE Resigned 01/08/11

**EDITH YOUNG** 

IAN MCWHIRTER Resigned 29/06/11

MARY DUNSMORE

GAIL STEELE Co-Opted 25/01/12

#### EAST AYRSHIRE COUNCIL OBSERVER

COUNCILOR KATHERINE MORRICE

#### **EXECUTIVE OFFICERS**

MADELEINE SULLIVAN Director and Secretary

#### **REGISTERED OFFICE**

NETHERTHIRD HOUSE NETHERTHIRD CUMNOCK AYRSHIRE KA18 3DB

#### **AUDITORS**

ALEXANDER SLOAN CHARTERED ACCOUNTANTS 38 CADOGAN STREET GLASGOW G2 7HF

#### **BANKERS**

BANK OF SCOTLAND 43/45 TOWNHEAD STREET CUMNOCK KA18 1LF

#### **SOLICITORS**

HBJ GATELEY WAREING (SCOTLAND) LLP EXCHANGE TOWER 19 CANNING STREET EDINBURGH

## REPORT OF THE BOARD FOR THE YEAR ENDED 31ST MARCH 2012

The Board presents its report and the Financial Statements for the year ended 31st March 2012.

#### Legal Status

The Association is a registered non-profit making organisation under the Industrial and Provident Societies Act 1965 No.2515R(S). The Association is constituted under its Rule Book. The Association is a registered Scottish Charity with the charity number SC038664.

#### **Principal Activities**

The principal activities of the Association are the provision and management of affordable rented accommodation.

#### Review of Business and Future Developments

In our financial statements last year we noted that financial prudence would remain as one of our key strategic objectives. We have worked hard and achieved a degree of success in reducing management costs. Given the overall financial climate, we were also pleased that the rent increase for April 2012 could be contained at the level of retail price index only. The introduction of component accounting over the course of the last year also helps us present relatively healthy figures at this point in time. We are however very aware that we have substantial long term commitments to our tenants and to our lenders and must ensure at all times that we have a sustainable business plan in place.

We maintain our absolute focus on business sustainability but try to add value to our day to day activities. For example, we offer a range of work experience placements, we have also worked with local schools and community groups and developed our IT systems to include sub account management. Our tenants have asked us to experiment with new participation mechanisms and this work is underway. We can also record some success in the delivery of the Care & Repair service on behalf of East Ayrshire Council. With the Council's support, we have been able to develop the service to deliver minor adaptations for owners and to attract NHS Ayrshire & Arran Change Fund funding, to carry out works to prevent hospital admission and to facilitate prompt discharge. We have also secured an extension to our contract with East Ayrshire Council and we continue to explore new opportunities.

Once again working with the Council and other partners we have helped introduce the new Common Housing Register, which we hope will result in substantial benefits for applicants. Over the course of the year we also retendered for a range of services including day to day maintenance, gas servicing and internal audit. We based our considerations on a balance of quality and price and will continue to provide good quality services for our tenants. The commitment to service quality is reflected in our achievement of Investors in People recognition again last year. We can also record a healthy interest in Board membership having welcomed a number of new members and observers over the course of the year.

As we look forward, we are mindful of a challenging welfare reform agenda. We are working to ensure that our business and our tenants are appropriately prepared.

We believe we have made progress this year and are confident that we have a sound business basis to deliver our commitments to tenants and others and to explore new opportunities which enhance the sustainability of our business.

## REPORT OF THE BOARD FOR THE YEAR ENDED 31ST MARCH 2012

#### **Board and Executive Officers**

The members of the Board and the Executive Officers are listed on Page 1.

Each member of the Board holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of Directors, they act as Executives within the authority delegated by the Board.

The members of the Board are also Trustees of the Charity. Members of the Board are appointed by the members at the Association's Annual General Meeting.

#### Statement of Board's Responsibilities

The Industrial and Provident Societies Acts 1965 to 2002 require the Board to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those Financial Statements, the Board is required to:-

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Financial Statements;
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business;
- prepare a statement on Internal Financial Control.

The Board is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to ensure that the Financial Statements comply with the Industrial and Provident Societies Act 1965 to 2002, the Housing (Scotland) Act 2001 and the Registered Social Landlords Accounting Requirements (Scotland) Order 2007. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly.

The Board must in determining how amounts are presented within items in the income and expenditure account and balance sheet, have regard to the substance of the reported transaction or arrangement, in accordance with generally accepted accounting practices.

In so far as the Board are aware:

- There is no relevant audit information (information needed by the Housing Association's auditors in connection with preparing their report) of which the Association's auditors are unaware, and
- The Board have taken all steps that they ought to have taken to make themselves aware of any
  relevant audit information and to establish that the Housing Association's auditors are aware of that
  information.

#### REPORT OF THE BOARD FOR THE YEAR ENDED 31ST MARCH 2012

#### Statement on Internal Financial Control

The Board acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- the maintenance of proper accounting records;
- the safeguarding of assets against unauthorised use or disposition.

It is the Board's responsibility to establish and maintain systems of Internal Financial Control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or Loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of Association's assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Board to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- regular financial management reports are prepared promptly, providing relevant, reliable and up to date financial and other information, with significant variances from budget being investigated as appropriate
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Board;
- the Board receive reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Association is undertaken;
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

#### **Auditors**

A resolution to re-appoint the Auditors, Alexander Sloan, Chartered Accountants, will be proposed at the Annual General Meeting.

By order of the Board

MADELEINE SULLIVAN Secretary 27 June 2012

# REPORT BY THE AUDITORS TO THE BOARD OF SHIRE HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the Financial Statements, we have reviewed your statement on Page 4 concerning the Association's compliance with the information required by the section on Internal Financial Control within SFHA's publication "Raising Standards in Housing".

#### **Basis of Opinion**

We carried out our review having regard to the requirements relating to corporate governance matters within Bulletin 2006/5 issued by the Auditing Practices Board. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reasons given for non-compliance.

#### **Opinion**

In our opinion the Statement on Internal Financial Control on page 4 has provided the disclosures required by the section on Internal Financial Control within SFHA's publication "Raising Standards in Housing" and is consistent with the information which came to our attention as a result of our audit work on the Financial Statements.

Through enquiry of certain members of the Board and Officers of the Association, and examination of relevant documents, we have satisfied ourselves that the Board's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the section on Internal Financial Control within SFHA's "Raising Standards in Housing".

ALEXANDER SLOAN
Chartered Accountants

GLASGOW 27 June 2012

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SHIRE HOUSING ASSOCIATION LIMITED

We have audited the financial statements of Shire Housing Association Limited for the year ended 31st March 2012 which comprise an income and expenditure account, balance sheet, cash flow statement and related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Association's members, as a body, in accordance with Section 9 of the Friendly and Industrial and Provident Societies Act 1968. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit

#### Respective Responsibilities of Board and Auditors

As explained more fully in the Statement of Board's Responsibilities the Association's Board, are responsible for the preparation of the Financial Statements that give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit on the Financial Statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Association's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Board; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Board's report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications of our report.

#### Opinion on the financial statements

In our opinion the Financial Statements:

- give a true and fair view of the state of the Association's affairs as at 31st March 2012 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been properly prepared in accordance with the Industrial and Provident Societies Acts 1965 to 2002, the Housing (Scotland) Act 2001 and the Registered Social Landlords Accounting Requirements

#### Matters on which we are required to report by exception

We are required to report to you if, in our opinion:

- the information given in the Board's Report is inconsistent with the financial statements.
- proper books of account have not been kept by the Association in accordance with the requirements of the legislation.
- a satisfactory system of control over transactions has not been maintained by the Association in accordance with the requirements of the legislation.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SHIRE HOUSING ASSOCIATION LIMITED

#### Matters on which we are required to report by exception (contd.)

- the Income and Expenditure Account to which our report relates, and the Balance Sheet are not in agreement with the books of the Association.
- we have not received all the information and explanations necessary for the purposes of our audit.

We have nothing to report in respect of these matters.

**ALEXANDER SLOAN** 

Chartered Accountants Statutory Auditors

**GLASGOW** 

27 June 2012

#### INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31st MARCH 2012

	Notes	£	2012 £	£	Restated 2011 £
TURNOVER	2.		4,015,317		3,740,219
Operating Costs	2.		(2,405,531)		(2,327,137)
OPERATING SURPLUS	9.		1,609,786		1,413,082
Gain On Sale Of Housing Stock	7.	47,672		17,693	
Interest Receivable and Other Income		21,204		11,750	
Interest Payable and Similar Charges	8.	(956,039)		(954,156)	
			(887,163)		(924,713)
SURPLUS ON ORDINARY ACTIVITIES BEFORE TAXATION			722,623		488,369
Tax on surplus on ordinary activities	10.		1 <u>2</u> 2		2
SURPLUS ON ORDINARY ACTIVITIES AFTER TAXATION			722,623		488,369

All amounts relate to continuing activities. All recognised surpluses and deficits have been included in the Income & Expenditure Account. Historical cost surpluses and deficits are identical to those shown in the accounts.

#### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2012 £	Restated 2011 £
Surplus for the financial year	722,623	488,369
Prior year adjustment (as explained in Note 23)	4,085,719	-
Total gains recognised since last annual report	4,808,342	488,369

BALANCE SHEET AS AT 31st MARC	H 201	2			
	Notes	£	2012 £	£	Restated 2011 £
TANGIBLE FIXED ASSETS		~	~	~	~
Housing Properties - Depreciated Cost	11.(a)		30,586,930		30,777,762
Less: Social Housing Grant	11.(a)		(14,103,507)		(14,025,020)
: Other Public Grants	11.(a)		(514,346)		(514,346)
			15,969,077		16,238,396
Other fixed assets	11.(b)		155,665		158,596
			16,124,742		16,396,992
FIXED ASSET INVESTMENTS			, ,		, ,
Shared Equity Cost	21.	438,880		438,880	
Shared Equity Grant	21.	(438,880)		(438,880)	
OUDDENT ACCETO			. <del>च</del> ः		8 <del>-1</del> 0
CURRENT ASSETS	10	202 520		200 220	
Debtors	13.	303,538		208,329	
Cash at bank and in hand		2,302,122		1,708,024	
		2,605,660		1,916,353	
CREDITORS: Amounts falling due within one		, ,			
year	14.	(500,980)		(684,242)	
NET CURRENT ACCETO		-	2 104 690		1 222 111
NET CURRENT ASSETS			2,104,680		1,232,111
TOTAL ASSETS LESS CURRENT LIABILITIE	S		18,229,422		17,629,103
CREDITORS: Amounts falling due after more	45		(14.072.462)		/1E 00E 74E)
than one year	15.		(14,973,462)		(15,095,745)
			-		<u> </u>
NET ASSETS			3,255,960		2,533,358
			-		
CAPITAL AND RESERVES					
Share Capital	17.		336		357
Revenue Reserves	18.(b)		3,255,624		2,533,001
	(5)		3,=33,3=3		
			3,255,960		2,533,358

The Financial Statements were approved by the Board and signed on their behalf on 27 June 2012.

Chairperson Vice-Chairperson Secretary

Secretary

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# CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MARCH 2012

	Notes		2012		Restated 2011
		£	£	£	£
Net Cash Inflow from Operating Activites	16.		2,082,566		1,593,462
Returns on Investment and Servicing of Finance Interest Received Interest Paid		11,804 (952,081)		11,750 (954,156)	
Net Cash Outflow from Investment and Servicing of Finance			(940,277)		(942,406)
Capital Expenditure and Financial Investment Acquisition and Construction of Properties Purchase of Other Fixed Assets Social Housing Grant Received Other Grants Received Proceeds on Disposal of Properties  Net Cash (Outflow) / Inflow from Capital Expenditure and Financial Investment	e	(545,358) (15,080) 89,423 (39,303) 83,032	(427,286)	(14,941) (14,550) 93,531 10,988 43,777	118,805
Net Cash Inflow before use of Liquid Resources an Financing	d		715,003		769,861
Financing Loan Principal Repayments Share Capital Issued		(120,907)		(20,492)	
Net Cash Outflow from Financing			(120,905)		(20,485)
Increase in Cash	16.		594,098		749,376

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS

#### 1 PRINCIPAL ACCOUNTING POLICIES

#### **Basis Of Accounting**

The Financial Statements have been prepared in accordance with applicable Accounting Standards, the Statement of Recommended Practice - Accounting by Registered Social Landlords 2010, and on the historical cost basis. They also comply with the Registered Social Landlords Accounting Requirements (Scotland) Order 2007. A summary of the more important accounting policies is set out below.

#### Turnover

Turnover represents rental and service charge income receivable, fees receivable and revenue grants

#### **Retirement Benefits**

The Association participates in the S.F.H.A. Defined Benefits Pension Scheme and retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating Associations taken as a whole.

#### Valuation Of Housing Properties

Housing Properties are stated at cost, less social housing and other public grants and less accumulated depreciation. Housing under construction and Land are not depreciated. The Association depreciates housing properties by major component on a straight line basis over the estimated useful economic lives of each identified component. All components are categorised as Housing Properties within note 11. Impairment reviews are carried out if events or circumstances indicate that the carrying value of the components listed below is higher than the recoverable amount.

Component	Useful Economic Life
Land Structure	N/A 50 years
Roofs	50 years
Doors & Windows Central Heating	20 years 20 years
Kitchens	20 years
Bathrooms Electrics	30 years 30 years
	-

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued.)

#### **Depreciation And Impairment Of Other Fixed Assets**

Other Fixed Assets are stated at cost less accumulated depreciation. Depreciation is charged on a straight line basis over the expected economic useful lives of the assets at the following annual rates:-

Office Premises 2%
Office Equipment 25%

The carrying value of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable.

#### Social Housing Grant And Other Grants In Advance/Arrears

Where developments have been financed wholly or partly by Social Housing Grant or other capital grant, the cost of those developments has been reduced by the amount of the grant receivable. The amount of the grants receivable is shown separately on the Balance Sheet.

Social Housing Grant attributed to individual components is written off to the Income and Expenditure Account when these components are replaced.

Social Housing Grant received in respect of revenue expenditure is credited to the Income and Expenditure Account in the same period as the expenditure to which it relates.

Although Social Housing Grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of sale.

#### **Sales Of Housing Properties**

First tranche Shared Ownership disposals are credited to turnover on completion. The cost of construction of these sales is taken to operating cost. In accordance with the Statement of Recommended Practice, disposals of subsequent tranches are treated as fixed asset disposals with the gain or loss on disposal shown in the Income and Expenditure Account.

Disposals of housing property under the Right to Buy scheme are treated as a fixed asset disposal and any gain and loss on disposal accounted for in the Income and Expenditure Account.

Disposals under shared equity schemes are accounted for in the Income and Expenditure Account. The remaining equity in the property is treated as a fixed asset investment, which is matched with the grant received.

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued.)

#### **Leases/Leased Assets**

Costs in respect of operating leases are charged to the Income and Expenditure Account on a straight line basis over the lease term. Assets held under finance leases and hire purchase contracts are capitalised in the Balance Sheet and are depreciated over their useful lives.

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 2. PARTICULARS OF TURNOVER, COST OF SALES, OPERATING COSTS AND OPERATING SURPLUS

		2012		2011 - F	Restated	
			Operating			Operating
		Operating	Surplus /		Operating	Surplus /
Notes	Turnover	Costs	(Deficit)	Tumover	Costs	(Deficit)
	£	£	£	£	£	£
3.	3,700,642	2,079,126	1,621,516	3,509,777	2,067,819	1,441,958
4.	314,675	326,405	(11,730)	230,442	259,318	(28,876)
	4,015,317	2,405,531	1,609,786	3,740,219	2,327,137	1,413,082
	3.	3. 3,700,642 4. 314,675	Notes Turnover Costs £ 3. 3,700,642 2,079,126 4. 314,675 326,405	Operating Operating Surplus / Costs (Deficit) £ £  3. 3,700,642 2,079,126 1,621,516 4. 314,675 326,405 (11,730)	Operating Surplus /  Notes Turnover Costs (Deficit) Turnover £  3. 3,700,642 2,079,126 1,621,516 3,509,777 4. 314,675 326,405 (11,730) 230,442	Operating           Notes         Tumover £         Costs £         (Deficit)         Tumover £         Costs £           3.         3,700,642         2,079,126         1,621,516         3,509,777         2,067,819           4.         314,675         326,405         (11,730)         230,442         259,318

	General				Restated
	Needs	Supported	Shared	2012	I - Restated
	Housing	Housing	ownership	Total	Total
	£	£	£	£	£
ncome from Lettings					
tent Receivable Net of Identifiable Service Charges	3,682,013			3,682,013	3,485,629
Pross Rents Receivable	3,682,013			3,682,013	3,485,629
ess: Rent losses from voids	20,000			20,000	23,408
let Rents Receivable	3,662,013	2	%	3,662,013	3,462,221
Revenue Grants from Scottish Ministers	38,629			38,629	47,556
otal Income From Social Letting	3,700,642		-	3,700,642	3,509,777
Expenditure on Social Letting Activities					
Service Costs	•		20	12	51
Management and maintenance administration costs	593,414	15	750	593,414	585,034
Reactive Maintenance	626,623	×		626,623	641,754
Bad Debts - Rents and Service Charges	27,298	~		27,298	27,912
Planned and Cyclical Maintenance, including Major Repairs	289,407	12	(2)	289,407	294,218
Depreciation of Social Housing	542,384	, <del>.</del>		542,384	518,850
Operating Costs of Social Letting	2,079,126	2	S=2	2,079,126	2,067,819
Operating Surplus on Social Letting Activities	1,621,516			1,621,516	1,441,958
2011 (as restated)	1,441,958	*	-		

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

NOTES TO THE FINANCIAL STATEMENTS (Continued)

4. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

5.	OFFICERS' EMOLUMENTS		
	The Officers are defined in s74 of the Industrial and Provident Societies Act 1965 as the members of the Management Committee, managers or servants of the Association.	2012 £	<b>2011</b>
	No Officer of the Association received emoluments greater than £60,000.		
	No Pension contributions were made to Officers receiving greater than £60,000		
	Emoluments payable to Chief Executive (excluding pension contributions)	58,101	57,533
6.	EMPLOYEE INFORMATION		
		2012	2011
		2012	2011
		No.	2011 No.
	The average monthly number of full time equivalent persons employed during the year was		
		No.	No.
	the year was	<b>No</b> .	<b>No.</b> 16
	the year was  The average total number of Employees employed during the year was	No.  16  18  £ 547,762	No.  16  18  £ 546,979
	the year was  The average total number of Employees employed during the year was  Staff Costs were:  Wages and Salaries Social Security Costs	No.  16  18  £  547,762 43,309	No.  16  18  £ 546,979 38,329
	the year was  The average total number of Employees employed during the year was  Staff Costs were:  Wages and Salaries Social Security Costs Other Pension Costs	No.  16  18  £ 547,762	No.  16  18  £ 546,979 38,329 82,519
	the year was  The average total number of Employees employed during the year was  Staff Costs were:  Wages and Salaries Social Security Costs	No.  16  18  £  547,762 43,309	No.  16  18  £ 546,979 38,329
	the year was  The average total number of Employees employed during the year was  Staff Costs were:  Wages and Salaries Social Security Costs Other Pension Costs	No.  16  18  £  547,762 43,309	No.  16  18  £ 546,979 38,329 82,519

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

. GAIN ON SALE OF HOUSING STOCK		
	2012	2011
	£	£
Sales Proceeds	83,032	43,777
Cost of Sales	35,360	26,084
Gain On Sale Of Housing Stock	47,672	17,693
INTEREST PAYABLE		
	2012	2011
	£	£
On Bank Loans & Overdrafts	956,039	954,156

Interest incurred in the development period of housing properties which has been written off to the income and expenditure account amounted to £nil (2011 £nil).

#### 9. SURPLUS ON ORDINARY ACTIVITIES BEFORE TAXATION

	2012	2011
Surplus on Ordinary Activities before Taxation is stated after charging:-	£	£
Depreciation - Tangible Owned Fixed Assets	560,395	228,399
Auditors' Remuneration - Audit Services (including VAT)	6,840	6,240
- Other Services (including VAT)	3,067	2,500
Operating Lease Rentals - Other	6,190	6,738

#### 10. TAX ON SURPLUS ON ORDINARY ACTIVITIES

The Association is a Registered Scottish Charity and is not liable to United Kingdom Corporation Tax on its charitable activities.

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 11. TANGIBLE FIXED ASSETS

a) Housing Properties	Housing Properties Held for Letting £	Housing Properties In course of Construction £	Total £
COST As at 1st April 2011- restated Additions Disposals Schemes Completed	33,523,304 386,914 (42,649)	844,292 - - -	34,367,596 386,914 (42,649)
As at 31st March 2012	33,867,569	844,292	34,711,861
DEPRECIATION As at 1st April 2011- restated Charge for Year Disposals	3,589,834 542,384 (7,287)	:	3,589,834 542,384 (7,287)
As at 31st March 2012	4,124,931		4,124,931
SOCIAL HOUSING GRANT As at 1st April 2011- restated Additions Disposals Schemes Completed	13,190,706 78,487 - -	834,314 - - -	14,025,020 78,487 - -
As at 31st March 2012	13,269,193	834,314	14,103,507
OTHER CAPITAL GRANTS As at 1st April 2011- restated Additions Disposals Schemes Completed	514,346 - - -	#1 #1	514,346 - - -
As at 31st March 2012	514,346	-	514,346
NET BOOK VALUE As at 31st March 2012	15,959,099	9,978	15,969,077
As at 31st March 2011	16,228,418	9,978	16,238,396

Additions to housing properties includes capitalised development administration costs of £nil (2011 - £nil) and capitalised replacement components within existing properties of £181,014 (2011 £505,259)

All land and housing properties are freehold.

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

11. TANGIBLE FIXED ASSETS (Continued)			
b) Other Tangible Assets	Office Premises £	Furniture & Equipment £	Total £
COST			
As at 1st April 2011- restated	149,909	338,459	488,368
Additions	97.	15,080	15,080
Eliminated on Disposals	(3,856)	(280,556)	(284,412)
As at 31st March 2012	146,053	72,983	219,036
AGGREGATE DEPRECIATION			
As at 1st April 2011- restated	50,677	279,095	329,772
Charge for year	2,722	15,289	18,011
Eliminated on disposal	(3,856)	(280,556)	(284,412)
As at 31st March 2012	49,543	13,828	63,371
NET BOOK VALUE			
As at 31st March 2012	96,510	59,155	155,665
As at 31st March 2011	99,232	59,364	158,596
12. COMMITMENTS UNDER OPERATING LEASES			
At the year end, the annual commitments under operating were as follows:-	leases	2012 £	2011 £
Other			
Expiring within one year		3,513	1,381
Expiring between two and five years		2,121	4,499
. •			

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

40	DEDT	FORO
13.	DER	rors

	2012 £	2011 £
Arrears of Rent & Service Charges	206,598	185,722
Less: Provision for Doubtful Debts	(6,269)	(8,883)
	200,329	176,839
Social Housing Grant Receivable	· ·	5,468
Other Debtors	103,209	26,022
	303,538	208,329

Technical arrears in respect of housing benefit due at 31st March 2012 totalled £172,243 (2011: £107,115).

#### 14. CREDITORS: Amounts falling due within one year

	2012 £	2011 £
Housing Loans	222,344	220,968
Trade Creditors	118,787	66,888
Rent in Advance	59,815	71,598
Other Taxation and Social Security	14,042	9,807
Other Creditors	38,962	51,914
Accruals and Deferred Income	47,030	263,067
	500,980	684,242

At the balance sheet date there were pension contributions outstanding of £nil (2011: £nil)

#### 15. CREDITORS: Amounts falling due after more than one year

	2012	
Housing Loans	£ 14,973,462	£ 15,095,745
Housing Loans are secured by specific charges on the Association's housing properties and are repayable at varying rates of interest in instalments, due as follows:-		*
Within one year	222,344	220,968
Between one and two years	223,125	471,642
Between two and five years	674,428	1,619,294
In five years or more	14,075,909	13,004,809
	15,195,806	15,316,713
Less: Amount shown in Current Liabilities	222,344	220,968
	14,973,462	15,095,745
	14,973,462	15,095,745

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

16. CASH FLOW STATEMENT				
Reconciliation of operating surplus to net ca operating activites	sh inflow from		2012 £	Restated 2011 £
Operating Surplus			1,609,786	1,413,082
Depreciation			560,395	207,542
Change in Debtors			(57,442)	(4,400)
Change in Creditors			(30,150)	(22,743)
Share Capital Written Off			(23)	(19)
Net Cash Inflow from Operating Activites			2,082,566	1,593,462
Reconciliation of net cash flow to				
movement in net debt	2012		2011	
	£	£	£	£
Increase in Cash	594,098		749,376	
Cash flow from change in debt	120,907		20,491	
Movement in net debt during year		715,005		769,867
Net debt at 1st April 2011		(13,608,689)		(14,202,675)
Net debt at 31st March 2012		(12,893,684)		(13,432,808)
Analysis of changes in net debt	At	Cash	Other	At
, and year an analysis are an	01.04.11	Flows	Changes	31.03.12
	£	£	£	£
Cash at bank and in hand	1,708,024	594,098		2,302,122
Debt: Due within one year	(220,968)	220,968	(222,344)	(222,344)
Due after more than one year	(15,095,745)	(100,061)	222,344	(14,973,462)
Net Debt	(13,608,689)	715,005		(12,893,684)

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 17. SHARE CAPITAL

Shares of £1 each Issued and Fully Paid	£
At 1st April 2011	357
Issued in year	2
Cancelled in year	(23)
At 31st March 2012	336_

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

#### 18. RESERVES

(a) Revenue Reserves	Total £
At 1st April 2011 (as restated) Surplus for the year	2,533,001 
At 31st March 2012	3,255,624

#### 19. HOUSING STOCK

The number of units of accommodation in management	2012	2011
at the year end was:-	No.	No.
General Needs - New Build	195	195
- Rehabilitation	807	809
	1,002	1,004

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 20. RELATED PARTY TRANSACTIONS

Members of the Board are related parties of the Association as defined by Financial Reporting Standard 8.

The related party relationships of the members of the Board is summarised as follows:

9 members are tenants of the Association

East Ayrshire Council is represented by a local councillor

Those members that are tenants of the Association have tenancies that are on the Association's normal tenancy terms and they cannot use their positions to their advantage.

Governing Body Members cannot use their position to their advantage. Any transactions between the Association and any entity with which a Governing Body Member has a connection with is made at arm's length and is under normal commercial terms.

	2012	2011
	£	£
Shared Equity Properties		
Development Cost of Shared Equity Property	438,880	438,880
Less: Grants Receivable	438,880	438,880
	-	

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 22. RETIREMENT BENEFIT OBLIGATIONS

#### General

Shire Housing Association Limited participates in the Scottish Housing Association Pension Scheme (the scheme).

The Scheme is a multi-employer defined benefit scheme. The Scheme is funded and is contracted out of the state scheme.

The Scheme offers five benefit structures to employers, namely:

- Final salary with a 1/60th accrual rate.
- Career average revalued earnings with a 1/60th accrual rate
- Career average revalued earnings with a 1/70th accrual rate
- · Career average revalued earnings with a 1/80th accrual rate
- Career average revalued earnings with a 1/120th accrual rate, contracted in

An employer can elect to operate different benefit structures for their active members (as at the first day of April in any given year) and their new entrants. An employer can only operate one open benefit structure at any one time. An open benefit structure is one which new entrants are able to join.

Shire Housing Association Limited has elected to operate the Career Average Revalued Earnings with a 1/80th accrual rate benefit structure for all staff from 1st April 2011.

The Trustee commissions an actuarial valuation of the Scheme every three years. The main purpose of the valuation is to determine the financial position of the Scheme in order to determine the level of future contributions required, so that the Scheme can meet its pension obligations as they fall due.

The actuarial valuation assesses whether the Scheme's assets at the valuation date are likely to be sufficient to pay the pension benefits accrued by members as at the valuation date. Asset values are calculated by reference to market values. Accrued pension benefits are valued by discounting expected future benefit payments using a discount rate calculated by reference to the expected future investment returns.

During the accounting period Shire Housing Association Limited paid current contributions at the rate of 6.6% of pensionable salaries. Member contributions were 6.6%.

As at the balance sheet date there were 17 active members of the Scheme employed by Shire Housing Association Limited. The annual pensionable payroll in respect of these members was £533,956. Shire Housing Association Limited continues to offer membership of the Scheme to its employees.

It is not possible in the normal course of events to identify the share of underlying assets and liabilities belonging to individual participating employers as the scheme is a multi-employer arrangement where the assets are co-mingled for investment purposes, benefits are paid from the total scheme assets, and the contribution rate for all employers is set by reference to the overall financial position of the scheme rather than by reference to individual employer experience. Accordingly, due to the nature of the Scheme, the accounting charge for the period under FRS17 represents the employer contribution payable.

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 2012

NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 22. RETIREMENT BENEFIT OBLIGATIONS (Continued)

#### Valuation Results

The long-term joint contribution rates required from employers and members to meet the cost of future benefit accrual were assessed as:

Benefit Structure	Long-term joint contribution rate (% of pensionable
Final salary - 60ths	19.2
Career average 60ths	17.1
Career average 70ths	14.9
Career average 80ths	13.2
Career average 120ths	9.4

If an actuarial valuation reveals a shortfall of assets compared to liabilities the Trustee must prepare a recovery plan setting out the steps to be taken to make up the shortfall.

Following consideration of the results of the valuation it was agreed that the shortfall of £160m would be dealt with by the payment of additional contributions of 10.4% of pensionable salaries per annum with effect from 1st April 2011, increasing each 1 April in line with the rate of salary increases assumption. Shire Housing Association's additional contribution for past service deficits in 2011/12 was £59,869.

As a result of Pension Scheme legislation there is a potential debt on the employer that could be levied by the Trustee of the Scheme. The debt is due in the event of the employer ceasing to participate in the Scheme or the Scheme winding up.

The debt for the Scheme as a whole is calculated by comparing the liabilities for the Scheme (calculated on a buyout basis i.e. the cost of securing benefits by purchasing annuity policies from an insurer, plus an allowance for expenses) with the assets of the Scheme. If the liabilities exceed assets there is a buy-out debt.

The leaving employer's share of the buy-out debt is the proportion of the Scheme's liability attributable to employment with the leaving employer compared to the total amount of the Scheme's liabilities (relating to employment with all the currently participating employers). The leaving employer's debt therefore includes a share of any "orphan" liabilities in respect of previously participating employers. The amount of the debt therefore depends on many factors including total Scheme liabilities, Scheme investment performance, the liabilities in respect of current and former employees of the employer, financial conditions at the time of the cessation event and the insurance buy-out market. The amounts of debt can therefore be volatile over time.