# FINANCIAL STATEMENTS



# FOR THE YEAR ENDED 31 MARCH 2011

Register of Friendly Societies No. 2439R(S)

Registered Housing Association No. HAC 271

FRENCH DUNCAN LLP

Chartered Accountants 375 West George Street Glasgow G2 4LW

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2011

| CONTENTS                                       | Page |
|--|------|
| Members, Executives and Advisers               | 1    |
| Report of the Management Committee             | 2    |
| Reports of the Auditors                        | 5    |
| Income and Expenditure Account                 | 7    |
| Statement of Total Recognised Gains and Losses | 8    |
| Balance Sheet                                  | 9    |
| Cash Flow Statement                            | 10   |
| Notes to the Financial Statements              | 11   |

#### MANAGEMENT COMMITTEE, EXECUTIVES AND ADVISERS

#### Committee of Management

Alan Thomson John Burton William Muir Bernadette Harper (Chairperson) (Vice Chairperson) (Secretary) (Treasurer)

James Barr David Wood Charles Millar Isabella Stevenson Marina Johnston Kate Perrie Jamie Bell

(Appointed 2010)

(Co-opted September 2010)

**David Hemmings** Lisa Jane Graham

#### **Executive Officer**

John Mulholland (Director) Catherine Brien (Depute Director)

#### **Registered Office**

79 Kinloch Drive Forgewood **MOTHERWELL** 

#### **Auditors**

French Duncan LLP 375 West George Street Glasgow G2 4LW

#### **Bankers**

Bank of Scotland 32 Brandon Parade South Motherwell

#### **Solicitors**

Harper McLeod The Ca'd'oro 45 Gordon St Glasgow G1 3PE

Clydesdale Bank plc 43 Hamilton Road Motherwell

**Dunfermline Building Society** Caledonia House, Carnegie Avenue Dunfermline

#### **Financial Consultants**

A.C. Davidson & Co. Dunskaith Place Glasgow G34 OAZ

#### REPORT OF THE MANAGEMENT COMMITTEE

#### FOR THE YEAR ENDED 31 MARCH 2011

The Management Committee presents its Report and the Audited Financial Statements for the year ended 31 March 2011.

#### **Legal Status**

The Co-Operative is registered as a non-profit making organisation under the Industrial and Provident Societies Act 1965. No 2439R(S). The Co-Operative is constituted under its rule book.

#### **Principal Activities**

The principal activities of the Co-Operative, are to provide good quality, affordable rented accommodation for those in housing need.

#### Results

The members of the Management Committee are of the opinion that the state of affairs of the Co-Operative is satisfactory. The surplus for the year after taxation was £30,948 (2010 – Surplus £10,396). A transfer of £20,000 was made to the designated reserves (2010 – £30,000). Net Assets now total £2,689,997 (2010 – £2,659,046).

#### **Changes in Fixed Assets**

Details of Fixed Assets are set out in Note 10.

#### **Management Committee and Executive Officers**

The members of the Management Committee and the Executive Officers are listed on page 1.

#### Statement of Management Committee's Responsibilities

The Management Committee is responsible for preparing the financial statements in accordance with the applicable law and United Kingdom Generally Accepted Accounting Practice.

Statute requires the Management Committee to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Co-Operative and of the surplus or deficit of the Co-Operative for that year. In preparing those Financial Statements, the Management Committee is required to fulfil the following obligations:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Financial Statements;
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Co-Operative will continue its business; and
- prepare a statement on Internal Financial Control.

The Management Committee is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Co-Operative and to enable them to ensure that the Financial Statements comply with the Industrial and Provident Societies Acts 1965 to 2002, the Housing (Scotland) Act 2001 and the Registered Social Landlords (Accounting Requirements) (Scotland) Order 2007. They are also responsible for safeguarding the assets of the Co-Operative and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### REPORT OF THE MANAGEMENT COMMITTEE

#### FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

The Management Committee confirms that the Financial Statements comply with the above requirements.

In so far as the Management Committee are aware

- there is no relevant audit information of which the Co-Operative's auditors are unaware; and
- the Management Committee have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the Co-Operative's auditors are aware of that information.

#### **Related Party Transactions**

Several members of the Management Committee are tenants. Their tenancies are on the Co-Operative's normal tenancy terms and they cannot use their positions to their advantage.

#### Raising Standards Guidance on Internal Financial Control and Financial Reporting

The Co-Operative considers that it has complied with "Raising Standards" guidance on "Internal Financial Control and Financial Reporting" contained within "Raising Standards in Housing", published by the Scottish Federation of Housing Associations and endorsed by the Scottish Housing Regulator.

#### Internal Financial Control

The Management Committee has overall responsibility for the Co-Operative's system of internal financial control and recognise that such a system can provide only reasonable and not absolute assurance against material misstatement or loss.

To discharge this responsibility, the Management Committee will continue to establish an organisational structure with clearly defined levels of responsibility and authority and with appropriate reporting procedures. Included within these key procedures will be the following internal financial controls:

- the formulation of policies and approval procedures in the areas such as compliance, investment and treasury operations and capital expenditure;
- a comprehensive system of budgeting, planning and financial reporting;
- formal business risk reviews by management which consider the potential effects of risk and identify potential new risk;
- internal audit reviews of the controls and processes from which formal reports are prepared;
- the Management Committee considers significant control issues and receives regular reports from both the internal and external auditors; and
- external auditors report on any weaknesses in internal financial controls identified during the course of their audit. These reports, together with the replies from management and details of measures taken as a consequence are reviewed by the Management Committee.

#### PAGE 4

## FORGEWOOD HOUSING CO-OPERATIVE LIMITED

#### REPORT OF THE MANAGEMENT COMMITTEE

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### **Auditors' Review**

In addition to their audit of the financial statements, our auditors have reviewed the Management Committee's statement concerning the Co-Operative's compliance with the disclosures required by the Scottish Federation of Housing Associations "Raising Standards" guidance on "Internal financial control and financial reporting". Their report is set out on page 6.

#### **Auditors**

A resolution to re-appoint French Duncan LLP, Chartered Accountants, Glasgow, as auditors will be put to the members at the Annual General Meeting.

By Order of the Management Committee

William Muir
7 Septembe 2011

#### INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF

#### FORGEWOOD HOUSING CO-OPERATIVE LIMITED

We have audited the Financial Statements of Forgewood Housing Co-Operative Ltd for the year ended 31 March 2011 on pages 7 to 26. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Co-Operative's members as a body, in accordance with Section 9 of the Friendly and Industrial Provident Societies Act 1968. Our audit work has been undertaken so that we might state to the Co-Operative's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Co-Operative and the Co-Operative's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective Responsibilities of Management Committee and Auditors

As explained more fully in the Committee's Responsibilities Statement set out on page 2, the Committee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www.frc.org.uk/apb/scope/private.cfm.

#### **Opinion on financial statements**

In our opinion, the Financial Statements

- give a true and fair view of the state of the Co-Operatives's affairs as at 31 March 2011 and of its income and expenditure for the year then ended; and
  - have been prepared in accordance with the Industrial and Provident Societies Acts 1965 to 2002, Schedule 7 of the Housing Scotland Act 2001 and the Registered Social Landlords Accounting Requirements (Scotland) Order 2007.

#### Matters arising on which we are required to report by exception

We have nothing to report in respect of the following matters where the Industrial and Provident Societies Acts 1965 to 2002 requires us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- the Co-Operative has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account of the Co-Operative; or
- we have not received all the information and explanations we require for our audit.

French Owen LLP

FRENCH DUNCAN LLP Chartered Accountants Statutory Auditor 375 West George Street Glasgow G2 4LW

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#### **AUDITORS' REPORT ON CORPORATE GOVERNANCE MATTERS**

#### **Corporate Governance**

In addition to our audit of the Financial Statements, we have reviewed your Statement on page 4 concerning the Co-Operative's compliance with the disclosure required by the Scottish Federation of Housing Associations - "Raising Standards" guidance on "Internal financial control and financial reporting".

#### **Basis of Opinion**

We carried out our review having regard to Bulletin 2006/5 issued by the Auditing Practices Board. The Bulletin does not require us to review the effectiveness of the Co-Operative's procedures nor ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reasons given for non-compliance.

#### **Opinion**

In our opinion the statement on internal financial controls on pages 4 has provided the disclosures required by the Scottish Federation of Housing Associations "Raising Standards" guidance on "Internal financial control and financial reporting", and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

FRENCH DUNCAN LLP

Fanch Dincon Lip

Chartered Accountants Statutory Auditor 375 West George Street Glasgow G2 4LW

G2 4LW

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## PAGE 7

## INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 MARCH 2011

|   | 2011<br>Notes £    | 2010<br>£ |
|---|--------------------|-----------|
| TURNOVER                                  | 2 639,876          | 618,717   |
| Operating costs                           | 2 <b>(549,540)</b> | (544,953) |
| OPERATING SURPLUS                         | 7 90,336           | 73,764    |
| Interest receivable and other income      | 286                | 347       |
| Interest payable                          | 8 <u>(59,674)</u>  | (60,530)  |
| TOTAL SURPLUS FOR YEAR<br>BEFORE TAXATION | 30,948             | 13,581    |
| Tax on surplus on ordinary activities     | 9                  | (3,185)   |
| SURPLUS FOR YEAR                          | 30,948             | 10,396    |

The results for the year relate wholly to continuing activities.

## PAGE 8

## STATEMENT OF TOTAL RECOGNISED SURPLUSES AND DEFICITS

## FOR THE YEAR ENDED 31 MARCH 2011

| <b>2011</b> €  | 2010<br>£ |
|--|-----------|
| Surplus for year attributable to shareholders 30,948                       | 10,396    |
| Release from revaluation reserve 22,163                                    | 13,228    |
| Unrealised profit on revalued properties                                   | 470,541   |
| Total surpluses and deficits recognised since the last annual report53,111 | 494,165   |

## BALANCE SHEET AS AT 31 MARCH 2011

|  | Notes | 2011<br>£   | 2010<br>£   |
|--|-------|---|-------------|
| TANGIBLE FIXED ASSETS  |       |   |             |
| Housing properties   | 10    | 13,547,443  | 13,298,390  |
| Less: Social Housing, Other Grants and Depreciation                |       | (9,115,750)   | (9,062,328) |
|  |       | 4,431,693   | 4,236,062   |
| Other  | 10    | 177,397   | 184,609     |
|  |       | 4,609,090   | 4,420,671   |
| INVESTMENTS  |       | 1   | 1           |
| CURRENT ASSETS   |       | 14. g. 13. m. 15. m. 15. m. 15.<br>15. m. 15. g. 15. m. 15. m |             |
| Debtors  | 11    | 89,281  | 93,006      |
| Cash at bank and in hand   |       | 451,848   | 336,384     |
|  |       | 541,129   | 429,390     |
| CURRENT LIABILITIES Creditors: Amounts falling due within one year | 12    | (505,283)   | (384,958)   |
| NET CURRENT ASSETS   |       | 35,846  | 44,432      |
| TOTAL ASSETS LESS CURRENT LIABILITIES                              |       | 4,644,937   | 4,465,104   |
| Creditors: Amounts falling due after one year                      | 13    | (1,954,940)   | (1,806,058) |
|  |       | 2,689,997   | 2,659,046   |
| CAPITAL AND RESERVES   |       |   |             |
| Called up Share capital  | 14    | 163   | 160         |
| Designated reserves  | 15    | 256,568   | 236,568     |
| Revaluation reserve  | 16    | 2,194,118   | 2,216,281   |
| Revenue reserves   | 17    | 239,148   | 206,037     |
| 기가 있다는 것이 되는 것이 되었다. 그런        |       | 2,689,997   | 2,659,046   |

The Financial Statements were approved by the Management Committee and signed on its behalf by:-

| a Thomas   | CHAIRPERSON           |
|--|-----------------------|
| Alan Thomson  **Mulling**  **Mulling**  **Proposition**  **Proposition** | SECRETARY             |
| William Muir   | _SECKETART  TREASURER |
| Bernadette Harper  7 Septembe 2011   |                       |

PAGE 10

## STATEMENT OF CASH FLOW

## FOR THE YEAR TO 31 MARCH 2011

|  | Notes  | 2011<br>£  | 2010<br>£ |
|--|--|--|-----------|
| NET CASH INFLOW FROM OPERATING ACTIVITIES  | 18   | 258,125  | 119,982   |
| RETURNS ON INVESTMENTS AND   |  |  |           |
| SERVICING OF FINANCE   |  |  |           |
| Interest received  |  | 286  | 347       |
| Interest paid  |  | (59,674)   | (60,530)  |
| NET CASH (OUTFLOW) FROM RETURNS  | a 1865 - 1866 - 1866<br>1866 - 1866 - 1866 - 1866<br>1866 - 1866 - 1866 - 1866 |  |           |
| ON INVESTMENTS AND SERVICING OF FINANCE  |  | (59,388)   | (60,183)  |
|  |  |  |           |
| TAXATION   |  |  | (7.274)   |
| Tax paid Grant Received  |  |  | (7,374)   |
|  |  |  | (7,374)   |
| CAPITAL EXPENDITURE  |  |  |           |
| Cash paid for development, construction  |  |  |           |
| and purchase of housing  |  | (249,053)  | (373,408) |
| Cash paid for purchase of other fixed assets   |  | (190)  | (5,889)   |
| Social Housing Grant received  Net proceeds on disposal of housing properties                              |  | 10,679   | 15,018    |
|  |  | (238,564)  | (364,279) |
|  |  |  |           |
| NET CASH (OUTFLOW)<br>BEFORE USE OF LIQUID   |  |  |           |
| RESOURCES AND FINANCING  |  | (39,827)   | (311,854) |
| FINANCING  |  | 라 및 시민 시민 (1915년) 전환<br>기계 교육 (1914년) 전환 (1917년)           |           |
| Loan finance received  | - 현대 전기 기계 기급 등 ()<br>   | 현실 등 기계를 받는 것이 같은 것 같아 있다.<br>일본 등 기계를 받는 것 같아 있는 것 같아 있다. |           |
| Loans repaid<br>Shares issued  |  | 155,285  | 254,525   |
| SHALO ISSUCU   |  | <u> </u>   | H         |
| 보고 있는 경기를 보고 있다. 그런 그런 그런 그런 그런 그런 사람이 있다.<br>이 사용하는 것이 되었다.<br>이 사용하는 사람들이 있는 것이 나를 보고 있다. 이 사용하는 것이 되었다. |  | 155,291  | 254,536   |
| INCDEASE/(DECDEASE) IN CASH  | 10   | 115.424  | (57.210)  |
| INCREASE/(DECREASE) IN CASH  | 19   | 115,464  | (57,318)  |

#### FOR THE YEAR ENDED 31 MARCH 2011

#### 1. ACCOUNTING POLICIES

The Co-Operative is registered as a non-profit making organisation under the Industrial and Provident Societies Act 1965.

The Financial Statements have been prepared in accordance with applicable Accounting Standards, the Statement of Recommended Practice 2008 and comply with the Registered Social Landlords Accounting Requirements (Scotland) Order 2007.

The principal accounting policies are set out below.

#### a) Basis of accounting

The financial statements are prepared on the historical cost basis modified to include the revaluation of properties.

#### b) Turnover

Turnover represents rental and service charge income receivable, fees receivable and revenue grants receivable from Scottish Government, Local Authorities and other agencies.

#### c) Social Housing Grant (SHG)

Where Social Housing Grant (SHG) or other capital grant has been received towards the cost of developments, the cost of these developments has been reduced by the amount of grant receivable. This amount is shown separately on the balance sheet. Where SHG has been received in respect of revenue expenditure, it is credited to the Income and Expenditure Account in the same period as the expenditure to which it relates.

Although Social Housing Grant or other revenue grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of the sale.

#### d) Tangible Fixed Assets - Housing Properties

Housing properties are stated at cost less Social Housing Grant and other grants and adjusted for property revaluations at the stated dates.

#### e) Depreciation

Depreciation is charged on a straight line basis over the expected economic useful lives of the properties at annual rates of 1% excluding land costs and Social Housing Grant.

Depreciation on office refurbishment, fixtures and fittings and equipment has been charged at rates estimated to write off the cost less residual value over their estimated useful lives as follows:

Office Premises - 2% straight line
Office furniture & equipment - 25% straight line

#### f) Capitalisation of Interest

Interest incurred on financing a development is capitalised up to the date of completion of the scheme.

#### FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### 1. ACCOUNTING POLICIES (Continued)

#### g) Development Administration

Development administration costs relating to development activities are capitalised based on the time spent by staff on this activity.

#### h) Cyclical and Major Repairs

The costs of cyclical and major repairs are charged to the Income and Expenditure Account in the year in which they are incurred.

#### i) Designated Reserves

Cyclical Maintenance Reserve

The reserve is based on the Co-Operative's liability to maintain the properties in accordance with a planned programme of works, provided it will not be met from revenue in the year in which it is incurred.

Major Repairs

The Co-Operative maintains its housing properties in a state of repair which at least maintains their residual value in prices prevailing at the time of acquisition and construction. Provision is made for such future repair expenditure on the basis of a costed programme.

#### j) Pensions

The Co-Operative participates in the centralised Scottish Housing Associations' Pension Scheme and retirement benefits to employees of the Co-Operative are funded by the contributions from all participating employers and employees in the scheme. Payments are made to the independently administered Pensions Trust in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating organisations taken as a whole. The expected cost to the Co-Operative of pensions is charged to income so as to spread the cost of pensions over the service lives of the employees in the scheme taken as a whole. Any deficiencies arising will be spread over this period.

### k) Leases

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

## 2. TURNOVER, COST OF SALES, OPERATING COSTS AND OPERATING SURPLUS

| Note                                 | Turnover | Operating<br>Costs | 2011<br>Operating<br>Surplus/<br>(Deficit) | 2010<br>Operating<br>Surplus/<br>(Deficit) |
|--------------------------------------|----------|--------------------|--|--|
| Social lettings 3                    | 623,658  | (531,090)          | 92,568                                     | 77,919                                     |
| Other activities 4                   | 16,218   | (18,450)           | (2,232)                                    | (4,155)                                    |
| Total                                | 639,876  | (549,540)          | 90,336                                     | 73,764                                     |
| Total for previous period of account | 618,717  | (544,953)          | 73,764                                     |  |

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

# 3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR (DEFICIT) FROM SOCIAL LETTINGS

|  | General<br>Needs   |                 | Shared<br>Ownership | Other      | 2011               | 2010             |
|--|--------------------|-----------------|---------------------|------------|--------------------|------------------|
|  | Housing<br>£       | Accommodation £ | Housing<br>£        | (describe) | Total<br>£         | Total<br>£       |
| Rent receivable net of service charges Service charges                             | 623,798<br>-       |                 | 1,130               |            | 624,928<br>-       | 601,628          |
| Gross income from rents<br>and service charges<br>Less Voids                       | 623,798<br>(1,270) |                 | 1,130               |            | 624,928<br>(1,270) | 601,628<br>(870) |
| Net income from rents and service charges  | 622,528            |                 | 1,130               |            | 623,658            | 600,758          |
| Grants from the Scottish<br>Ministers<br>Other revenue grants                      |                    |                 |                     |            |                    |                  |
| Total turnover from social letting activities                                      | 622,528            |                 | 1,130               |            | 623,658            | 600,758          |
| Management and maintenance administration costs Service costs Planned and cyclical | 328,487            |                 | 1,130               |            | 329,617            | 325,113          |
| maintenance including<br>major repairs costs<br>Reactive maintenance               | 44,147             |                 |                     |            | 44,147             | 46,136           |
| costs Bad debts - rents and service charges  | 112,905<br>1,677   |                 |                     |            | 112,905<br>1,677   | 109,544<br>1,685 |
| Depreciation of social housing Impairment of social housing                        | 42,744<br>-        |                 |                     |            | 42,744             | 40,361           |
| Operating costs for social letting activities                                      | 529,960            |                 | 1,130               |            | 531,090            | 522,839          |
| Operating surplus/(deficit) for social lettings                                    | 92,568             |                 |                     |            | 92,568             | 77,919           |
| Operating surplus/(deficit) for social letting for                                 |                    |                 |                     |            |                    |                  |
| previous period of account   | 77,919             |                 |                     |            | 77,919             |                  |

## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

## 4. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES

|   |                                      |                      |                          |              |                        |                               | Operating surplus or deficit for |                              |                            |
|---|--------------------------------------|----------------------|--------------------------|--------------|------------------------|-------------------------------|----------------------------------|------------------------------|----------------------------|
|   | Grants from<br>Scottish<br>Ministers | Other revenue grants | Supporting people income | Other income | Total<br>Turnover<br>£ | Operating costs - bad debts £ | Other operating costs            | Operating surplus or deficit | previous period of account |
| Wider role activities undertaken to<br>support the community, other than the<br>provision, construction, improvement<br>and management of housing |                                      |                      |                          |              |                        |                               | 1,470                            | (1,470)                      | (417)                      |
| Care and repair of property   |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Factoring   |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Development and construction of property activities   |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Support activities  |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Care activities   |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Agency/management services for registered social landlords  |                                      |                      |                          | 16,215       | 16,215                 |                               | 16,980                           | (765)                        | (3,739)                    |
| Other agency/management services  |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Developments for sale to registered social landlords  |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Developments and improvements for sale to non registered social landlords   |                                      |                      |                          |              |                        |                               |                                  |                              |                            |
| Other activities - Forfeited shares   |                                      |                      |                          | 3            | 3                      |                               |                                  | 3                            |                            |
| Total from other activities   |                                      |                      |                          | 16,218       | 16,218                 |                               | 18,450                           | (2,232)                      | (4,155)                    |
| Total from other activities for the previous period of account  |                                      |                      |                          | 17,959       | 17,959                 |                               | 22,114                           | (4,155)                      |                            |

£

198,470

18,878

23,846

241,194

£

202,680

18,300

18,042

239,022

#### NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### 5. DIRECTORS' EMOLUMENTS

Staff Costs:

Wages and Salaries

Social Security Costs

**Pension Contributions** 

The Management Committee are all classed as Directors of the Co-Operative. All perform their duties on a voluntary basis and have no emoluments from the Co-Operative. In addition the director and any other person who reports directly to the director or the Management Committee whose total emoluments exceed £60,000 per year is also similarly classed.

| per year is also similarly classed.   |           |           |
|---|-----------|-----------|
|   | 2011<br>£ | 2010<br>£ |
| Total Emoluments (including pension   |           |           |
| contributions and benefits in kind)   | 75,704    | 75,342    |
| Emoluments of highest paid director   |           |           |
| (excluding pension contributions)   | 66,669    | 66,669    |
|   |           |           |
|   | Number    | Number    |
| Greater than £60,000  |           |           |
| - 150 시간 100 시간 100<br>  |           |           |
| No enhanced or special terms apply to memberships and there are no oth Co-Operative contribute. The Association's contributions for the director - £8,673).  Total expenses re-imbursed insofar as not chargeable to income tax |           |           |
| Management Committee  | 1,989     | 1,809     |
| Re-imbursement is only made for expenses directly incurred in connection  |           |           |
| business.   |           |           |
|   |           |           |
| EMPLOYEES   |           |           |
| The average full time equivalent weekly numbers of persons employed   | Number    | Number    |
| during the year was:  | 6         | 6         |
| 엄마나는 그 그 그 그 아이는 아래 가는 뭐요? 그 사람은 이번 불로 가입니다.  |           |           |

## PAGE 17

## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

## 7. OPERATING SURPLUS

|  | 2011   | 2010                                    |
|--|--------|---|
|  |        | £                                       |
| Operating surplus is stated after charging:-   |        |   |
| Depreciation   | 50,146 | 47,707                                  |
| Auditors Remuneration - Audit Services   | 6,104  | 5,245                                   |
| Operating lease rentals - plant and machinery  | 7,873  | 4,919                                   |
| 도보다 보고 있는데 하는데 보고 있는데 보고 있는데 보고 있는데 그런데 보고 있다.<br>10 - 19 1일 - 1 |        |   |
|  |        |   |
| 8. INTEREST PAYABLE  |        |   |
| On Bank Loans and Overdrafts   | 59,674 | 60,530                                  |
| Oil Daile Loans and Overdraits   | 32,0/4 | ======================================= |
| 기교회(영향이  |        |   |
| 9. TAXATION  |        |   |
| 그 하기 되는 그 그는 그 그리고 한 그 한째 일을 했다. 살을 했다.  |        |   |
| Corporation Tax @ 21%  |        | 왕왕일일                                    |
| Under provision in respect of prior years  |        | 3,185                                   |
|  |        |   |
|  |        | 3,185                                   |

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### 10. TANGIBLE FIXED ASSETS

|  |                                  |                              | Completed  |                 |
|--|----------------------------------|------------------------------|------------|-----------------|
| 웹 보고 하는 사람들이 나라고 했다고   | Properties                       | Properties                   | Shared     |                 |
|  | Held for                         | Under                        | Ownership  |                 |
|  | Letting                          | Construction                 | Properties | Total           |
| 일본에 가는 그 본 때 학생님들의   | £                                | £                            | £          | £               |
| Cost or Valuation  |                                  |                              |            |                 |
| At 1 April 2010  | 13,270,686                       |                              | 27,704     | 13,298,390      |
| Additions  | 249,053                          |                              |            | 249,053         |
| Disposals  |                                  |                              |            |                 |
| Revaluation  |                                  |                              |            |                 |
|  |                                  |                              |            |                 |
| At 31 March 2011   | 13,519,739                       |                              | 27,704     | 13,547,443      |
|  | ilesiesa egaasi                  |                              |            | Websell Holland |
| Social Housing Grant   |                                  |                              |            |                 |
| At 1 April 2010  | 9,038,686                        |                              | 23,642     | 9,062,328       |
| Additions  | 10,679                           |                              |            | 10,679          |
| Disposals  |                                  |                              |            |                 |
|  |                                  |                              |            |                 |
| At 31 March 2011   | 9,049,365                        |                              | 23,642     | 9,073,007       |
|  |                                  |                              |            |                 |
| Depreciation   |                                  |                              |            |                 |
| At 1 April 2010  |                                  |                              |            |                 |
| Provided during year   | 42,743                           |                              |            | 42,743          |
| Disposals  |                                  |                              |            | Poja gá. Pr     |
| On revaluation   |                                  |                              |            |                 |
|  | ar <del>i da Jawa Jaya Bay</del> |                              |            |                 |
| At 31 March 2011   | 42,743                           |                              |            | 42,743          |
|  |                                  | engantes i Programme antiqui |            |                 |
| Net Book Value at 31 March 2011  | 4,427,631                        |                              | 4,062      | 4,431,693       |
|  |                                  |                              |            |                 |
| Net Book Value at 31 March 2010  | 4,232,000                        |                              | 4,062      | 4,236,062       |
| The second secon | 1,232,000                        |                              | 1,002      | 1,230,002       |

Development expenditure for the year of £29,275 (2010 - £28,660) is included in the cost of housing properties held for letting.

On 31 March 2010 the properties held for letting were revalued by DTZ Debenham Tie Leung on the Existing Use Value – Social Housing basis.

On the historical cost basis, the revalued property at 31 March 2011 would have been included at a cost of £12,224,660 (2010 - £11,975,607) less Social Housing Grant and depreciation of £9,352,406 (2010 - £9,301,237).

## PAGE 19

## NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

## 10. TANGIBLE FIXED ASSETS

| Cost         At 1 April 2010       216,204       57,487       273,691         Additions       -       190       190         Revaluation       -       -       -         Disposals       -       -       -         At 31 March 2011       216,204       57,677       273,881         Depreciation         At 1 April 2010       39,405       49,677       89,082         Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397         Net Book Value at 31 March 2010       176,799       7,810       184,609   |   | Office<br>Premises<br>£ | Office<br>Furniture<br>and Equipment<br>£ | Total<br>£   |
|---|---|-------------------------|---|--|
| Additions       -       190       190         Revaluation       -       -       -       -         Disposals       -       -       -       -         At 31 March 2011       216,204       57,677       273,881         Depreciation         At 1 April 2010       39,405       49,677       89,082         Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   |   |                         |   |  |
| Revaluation       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       < |   | 216,204                 |   | and the second of the second o |
| Disposals       -     |   |                         | 190                                       | 190  |
| At 31 March 2011       216,204       57,677       273,881         Depreciation       39,405       49,677       89,082         Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   |   |                         |   |  |
| Depreciation         At 1 April 2010       39,405       49,677       89,082         Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   |   | 1)                      |   |  |
| Depreciation         At 1 April 2010       39,405       49,677       89,082         Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   | At 31 March 2011  | 216,204                 | 57,677                                    | 273,881  |
| At 1 April 2010 39,405 49,677 89,082 Charge for the year 4,402 3,000 7,402 Disposals  |   |                         |   |  |
| Charge for the year       4,402       3,000       7,402         Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   | Depreciation  |                         |   |  |
| Disposals       -       -       -         At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   | At 1 April 2010   | 39,405                  | 49,677                                    | 89,082   |
| At 31 March 2011       43,807       52,677       96,484         Net Book Value at 31 March 2011       172,397       5,000       177,397   |   | 4,402                   | 3,000                                     | 7,402  |
| Net Book Value at 31 March 2011 172,397 5,000 177,397   | Disposals   |                         |   |  |
| Net Book Value at 31 March 2011 172,397 5,000 177,397   | At 31 March 2011  | 43,807                  | 52,677                                    | 96,484   |
|   |   |                         |   |  |
|   | 가 있는 그 사이를 보고 있는 것이 되었다. 그런 그 것이 되었다. 그는 것이다.<br>참 하는 것이 되었다. 그는 것이 되었다. 그런 그런 그는 것이다. 그는 것이다. 그는 것이다. 그는 것이 되었다. 그는 것이 되었다. 그는 것이다. 그런 그런 그는 것이다. 그는 것이다. 그런 그 | 2                       |   |  |
| Net Book Value at 31 March 2010 176,799 7,810 184,609   | Net Book Value at 31 March 2011   | 172,397                 | 5,000                                     | 177,397  |
| Net Book Value at 31 March 2010 176,799 7,810 184,609   |   |                         |   |  |
|   | Net Book Value at 31 March 2010   | 176,799                 | /,810                                     | 184,609  |

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

| 1 | 1 | n | FR | TC | RS |
|---|---|---|----|----|----|

|                                 | 2011<br>C                     | 2010      |
|---------------------------------|-------------------------------|-----------|
| Amounts falling due within one  | <b>£</b> vear                 |           |
| Rent arrears                    | 16,555                        | 11,575    |
| Prepayments and accrued incom   |                               | 5,901     |
| Other Debtors                   | 68,359                        | 75,530    |
|                                 | 89,281                        | 93,006    |
| 12. CREDITORS - AMOUNTS F       | ALLING DUE WITHIN ONE YEAR    |           |
| Bank overdraft                  |                               |           |
| Housing loans                   | 56,096                        | 49,693    |
| Corporation tax                 |                               |           |
| Other taxes and social security | 5,959                         | 5,752     |
| Other creditors                 | 416,693                       | 308,785   |
| Accruals and deferred income    | <u>26,535</u>                 | 20,728    |
|                                 | 505,283                       | 384,958   |
|                                 |                               |           |
| 13. CREDITORS - AMOUNTS F       | ALLING DUE AFTER ONE YEAR     |           |
|                                 |                               |           |
| Housing loans:-                 | 三尺 医二克性脓肿 医胎生 医鼠虫性 医皮肤 医二氏性腺素 |           |
| Due between one and two years   |                               | 51,297    |
| Due between two and five years  |                               | 164,067   |
| Due after five years            | 1,712,692                     | 1,590,694 |
|                                 | 1,954,940                     | 1,806,058 |

Loans are secured by a standard security held over the housing properties of the Co-Operative and are repayable at varying rates of interest in instalments.

## NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

| 14.                          | SHARE CAPITAL  |                                    |                        |
|------------------------------|--|------------------------------------|------------------------|
|                              |  | 2011<br>€                          | 2010<br>£              |
|                              | Shares of £1 each fully paid and issued  |                                    |                        |
|                              | Allotted, issued and fully paid at 1 April 2010  | 160                                | 150                    |
|                              | Issued during the year   |                                    | 11                     |
|                              | Forfeited during the year  | <b>(3)</b>                         | (1)                    |
|                              | At 31 March 2011   | <u>163</u>                         | 160                    |
|                              | Each member of the Co-Operative holds one share of £1 in dividends or distributions on a winding up. Each member has a   | right to vote at members' meetings |                        |
|                              | Under the Association's Rules, share capital is non refundable if At 31 March 2011, shares issued were split as follows: | a person ceases to be a member.    |                        |
|                              |  | No                                 | No                     |
|                              | Active members Ceased members  | 163                                | 160                    |
|                              |  |                                    |                        |
|                              | 크림 그는 이 이 사람이 있는 사람들은 그는 그는 그를 보고 있다.<br>그림으로 하는 사람들은 사람들은 그는 그는 그를 보고 있는 것을 보고 있다.                                      | 163                                | 160                    |
| 15.                          | DESIGNATED RESERVES  |                                    |                        |
|                              |  |                                    | Planned<br>Maintenance |
|                              | Balance at 1 April 2010<br>Transferred in year   |                                    | 236,568<br>20,000      |
|                              | Balance at 31 March 2011   |                                    | 256,568                |
| 16.                          | REVALUATION RESERVE  |                                    |                        |
|                              |  |                                    | 2011<br>£              |
|                              | Balance at 1 April 2010 Release to revenue reserve   |                                    | 2,216,281<br>(22,163)  |
|                              | Revaluation in year  |                                    |                        |
|                              | Balance at 31 March 2011   |                                    | 2,194,118              |
| 17.                          | REVENUE RESERVE  |                                    |                        |
|                              |  |                                    | 2011<br>£              |
|                              | Revenue reserves at 1 April 2010   |                                    | 206,037                |
| 1. 1 <sup>34</sup><br>No. 13 | Surplus for the year Release from revaluation reserve  |                                    | 30,948<br>22,163       |
|                              | Transfer to designated reserves  |                                    | (20,000)               |
|                              | At 31 March 2011   |                                    | 239,148                |
|                              | 사용하다 1777 177 177 기계   |                                    |                        |

# FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

| 18. RECONCILIATION | OF OPERATING | SURPLUS   |          |
|--------------------|--------------|-----------|----------|
| TO NET CASH INFI   | OW FROM OPEI | RATING AC | TIVITIES |

|     | TO NET CASH INFLOW FROM OPER   |                    |           | 2011        | 2010  |
|-----|--|--------------------|-----------|-------------|---|
|     |  |                    |           | £           |   |
|     | OPERATING SURPLUS FOR THE YEAR   |                    |           | 90,336      | 73,764  |
|     | Depreciation   |                    |           | 50,146      | 47,707  |
|     | Profit on sale of assets   |                    |           |             | 교 최 회 의 품인  |
|     | Forfeited shares   |                    |           | (3)         | (1)   |
|     | Decrease in debtors  |                    |           | 3,724       | 4,612   |
|     | Increase/(decrease) in creditors   |                    |           | 113,922     | (6,100)   |
|     | NET CASH (OUTFLOW)/INFLOW FROM   | A                  |           |             |   |
|     | OPERATING ACTIVITIES   | 그는 빛 잃 빛이          |           | 258,125     | 119,982   |
|     | 휴대의 이 그는 그는 첫 네일다  |                    |           |             |   |
| 19. | RECONCILIATION OF NET CASHFLO  | OW                 |           |             |   |
|     | TO MOVEMENT IN NET DEBT  |                    |           |             |   |
|     | Increase/(Decrease) in cash in year  |                    |           | 115,464     | (57,318)  |
|     | Loan Repayments  |                    |           | (155,285)   | (254,525)   |
|     | Loans Received   | 제 세계 제품            |           | <u> </u>    | 회사 보다 가는 생길을  |
|     | Change in net debt   |                    |           | (39,821)    | (311,843)   |
|     | Net debt at 1 April 2010   |                    |           | (1,519,367) | (1,207,524)   |
|     | Net debt at 31 March 2011  |                    |           | (1,559,188) | (1,519,367)   |
| 20. | ANALYSIS OF CHANGES IN NET DEI   | ВТ                 |           |             |   |
|     |  | As at              | Cash      | Other       | As at   |
|     |  | 1 April 2010       | Flow      | Changes     | 31 March 2011   |
|     |  | <b>.</b>           | \$        |             | <b>£</b>  |
|     | Cash at bank and in hand   | 336,384            | 115,464   |             | 451,848   |
|     | Bank overdraft   |                    |           |             |   |
|     |  | 336,384            | 115,464   |             | 451,848   |
|     | Debt due within I year   | (49,693)           | 49,693    | (56,096)    | (56,096)  |
|     | Debt due after 1 year  | (1,806,058)        | (204,978) | 56,096      | (1,954,940)   |
|     |  | (1,182,983)        | (39,821)  |             | (1,107,340)   |
|     |  |                    |           |             |   |
| 21  | CAPITAL COMMITMENTS  |                    |           |             |   |
|     |  |                    |           | 2011<br>£   | 2010<br>£   |
|     |  |                    |           |             | i granda de de distribuida.<br>Handinga distribuida distribuida |
|     | Expenditure contracted less paid and certific<br>Expenditure authorised by Management Co |                    | ·fad      | 4,742       |   |
|     | Expenditure audiorised by Management Co.   | manute not contrac | u _       |             |   |
|     |  |                    |           |             |   |

#### FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

| 22. | HOUSING STOCK                      | 2011<br>No           | 2010<br>No |
|-----|------------------------------------|----------------------|------------|
|     | The number of units                | of accommodation     | 110        |
|     | in management at the               | year end was         |            |
|     | General needs                      | - new build 73       | 73         |
|     |                                    | - rehabilitation 142 | 142        |
|     | Supported housing Shared ownership |                      | 2<br>1     |
|     |                                    | 218                  | 218        |

#### 23. PENSION OBLIGATIONS

Forgewood Housing Co-Operative Limited (the "Co-Operative") participates in the Scottish Housing Associations' Pension Scheme (the 'Scheme'). The scheme is a multi-employer defined benefit scheme. The Scheme is funded and is contracted out of the state scheme.

It is not possible in the normal course of events to identify the share of underlying assets and liabilities belonging to an individual participating employer as the Scheme is a multi-employer arrangement where the assets are comingled for investment purposes, benefits are paid from the total Scheme assets, and the contribution rate for all employers is set by reference to the overall financial position of the Scheme rather than by reference to individual employer experience. Accordingly, due to the nature of the Scheme, the accounting charge for the period under FRS17 represents the employer contribution payable.

The Trustee commissions an actuarial valuation of the Scheme every 3 years. The main purpose of the valuation is to determine the financial position of the Scheme in order to determine the level of future contributions required so that the Scheme can meet is pension obligations as they fall due.

The last formal valuation of the Scheme was performed as at 30 September 2009 by a professionally qualified actuary using the "Projected Unit Credit" method. The market value of the Scheme's assets at the valuation date was £295 million. The valuation revealed a shortfall of assets compared with the value of liabilities of £160 million, equivalent to a past service funding level of 64.8%.

The Scheme Actuary has prepared an Actuarial Report that provides an approximate update on the funding position of the Scheme as at 30 September 2010. Such a report is required by legislation for years in which a full actuarial valuation is not carried out. The funding update revealed an increase in the assets of the Scheme to £335 million and indicated an increase in the shortfall of assets compared to liabilities to approximately £162 million, equivalent to a past service funding level of 67.4%.

Following a change in legislation in September 2005 there is a potential debt on the employer that could be levied by the Trustee of the Scheme. The debt is due in the event of the employer ceasing to participate in the Scheme or the Scheme winding up.

The debt for the Scheme as a whole is calculated by comparing the liabilities for the Scheme (calculated on a buyout basis, i.e., the cost of securing benefits by purchasing annuity policies from an insurer, plus an allowance for expenses) with the assets of the Scheme. If the liabilities exceed assets there is a buy-out debt.

#### FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### 23. PENSION OBLIGATIONS (cont)

The leaving employer's share of the buy-out debt is the proportion of the Scheme's liability attributable to employment with the leaving employer compared to the total amount of the Scheme's liabilities relating to employment with all the employers. The leaving employer's debt therefore includes a share of any `orphan' liabilities in respect of previously participating employers. The amount of the debt therefore depends on many factors including total Scheme liabilities, Scheme investment performance, the liabilities in respect of current and former employees of the employer, financial conditions at the time of the cessation event and the insurance buy-out market. The amounts of debt can therefore be volatile over time.

The Co-operative has been notified by the Pensions Trust of the estimated employer debt on withdrawal from the Scottish Housing Association' Pension Scheme based on the financial position of the Scheme as at 30 September 2010. As at this date, the estimated employer debt for the Forgewood Housing Co-operative Limited was £734.656.

The Scheme offers five benefit structures to employers, namely:

- Final salary with a 1/60 accrual rate.
- Career average revalued earnings with 1/60 accrual rate.
- Career average revalued earnings with 1/70 accrual rate.
- Career average revalued earnings with 1/80 accrual rate.
- Career average revalued earnings with 1/120 accrual rate, contracted in.

An employer can elect to operate different benefit structures for their active members (as at the first day of April in any given year) and their new entrants. An employer can only operate one open benefit structure at any one time. An open benefit structure is one which new entrants are able to join.

The Co-Operative has elected to operate the final salary with a 1/60 accrual rate benefit structure for active members as at 1 April 2010 and the final salary with a 1/60 accrual rate benefit structure for new entrants from 1 April 2010.

During the accounting period the Co-Operative paid contributions at the rate of 15.4% of pensionable salaries. Member contributions were 7.7%.

At the balance sheet date there were 6 active members of the Scheme employed by the Co-Operative. The annual pensionable payroll in respect of these members was £138,880.

The key valuation assumptions used to determine the assets and liabilities of the Scottish Housing Associations' Pension Scheme are:

| 2009 Valuat   | ion Assumptions  | % pa |
|---------------|--|------|
|               | 그 그는 그는 그는 그는 학생이 많아 말라는 것을 받았다면 하셨다면 다.                       |      |
|               | Investment return pre retirement                               | 7.4  |
| ·· <u>-</u> · | Investment return post retirement - non-pensioners             | 4.6  |
| _             | Investment return - pensioners                                 | 4.8  |
|               | Rate of salary increases                                       | 4.5  |
| -             | Rate of pension increases                                      |      |
|               | pension accrued pre 6 April 2005                               | 2.9  |
|               | pension accrued from 6 April 2005                              | 2.2  |
|               | (for leavers before 1 October 1993 pension increases are 5.0%) |      |
| \$ # p = 10   | Rate of price inflation  | 3.0  |

## FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

#### 23. PENSION OBLIGATIONS (cont)

The valuation was carried out using the PA92C2025 short cohort mortality table for non-pensioners and PA92C2013 short cohort mortality table for pensioners.

The long-term joint contribution rates required from employers and members to meet the cost of future benefit accrual were assessed as:

## Mortality Tables:

Non-pensioners and pensioners- SAPS (S1PA) All Pensioners Year of Birth Long Cohort with 1% p.a. minimum improvement.

| Contribution Rates for Future Ser        | vice (payable from 1 April 2011) % pa |
|--|---------------------------------------|
| Final Salary 1/60                        |                                       |
| Career average revalued earnings 1/6     | 50                                    |
| Career average revalued earnings 1/7     | 0                                     |
| Career average revalued earnings 1/8     |                                       |
|  |                                       |
| <b>Contribution Rates for Future Ser</b> | vice (payable from 1 April 2011) % pa |
| Career average revalued earnings 1/1     | 20 4 4 8 8 8 8 9 9 4 8                |
| Additional rate for deficit contribution | ons*                                  |

(\*Expressed in nominal pound terms (for each employer) increasing each 1 April in line with the rate of salary increases assumption. Earnings as at 30 September 2009 are used as the reference point for calculating the additional contributions.)

| MARATTIAAN                 | TTATIOTTO OA | OTATION A CONTROL OF THE STREET |
|----------------------------|--------------|---------------------------------|
| - 44 1427 - 4 3477 16 16 1 |              | -OPERATIVE LIMITED              |
|                            |              |                                 |

PAGE 26

## NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 MARCH 2011 (CONTINUED)

## 24. SCOTTISH SECURE TENANCY RENTS

|                    |                     |                   |             |          | .011<br>€   | 2010<br>£ |
|--------------------|---------------------|-------------------|-------------|----------|-------------|-----------|
| Average Scottish   | Secure tenancy ren  | t for housing acc | commodation | <u> </u> | <u>,057</u> | 2,968     |
|                    |                     |                   |             |          |             |           |
| Percentage increas | se from previous ye | ear               |             | 3.0      | <u>10%</u>  | 3.00%     |

## 25. RELATED PARTY TRANSACTIONS

The members of management committee who are tenants have their tenancies on the Co-operative's normal tenancy terms and they cannot use their positions to their advantage.

#### 26. COMMITMENTS UNDER OPERATING LEASES

At 31 March 2011 the Co-operative had annual commitments under non-cancellable operating leases as set out below.

|                    |                | 2011   |        |
|--------------------|----------------|--|--------|
|                    |                | 그는 회사 사람들은 학교 가장 하나 있다. 그렇게 그렇게 가장 하는 사람들은 학생들이 가장 가장을 가장 하는 것 같습니다. | Other  |
|                    |                |  | Assets |
|                    |                | $m{t}$   | £      |
| Operating leases v | which expire:- |  |        |
| Within 2 - 5 years | * * .*         | 4,145  | 4,145  |